



Potential for Systemic Risk in the Insurance Sector (Insurers, the Natural Shock Absorbers)

John C. Hele, Executive Vice President, Chief
Financial Officer
Banque de France-ACPR Conference
Paris, September 28 2015

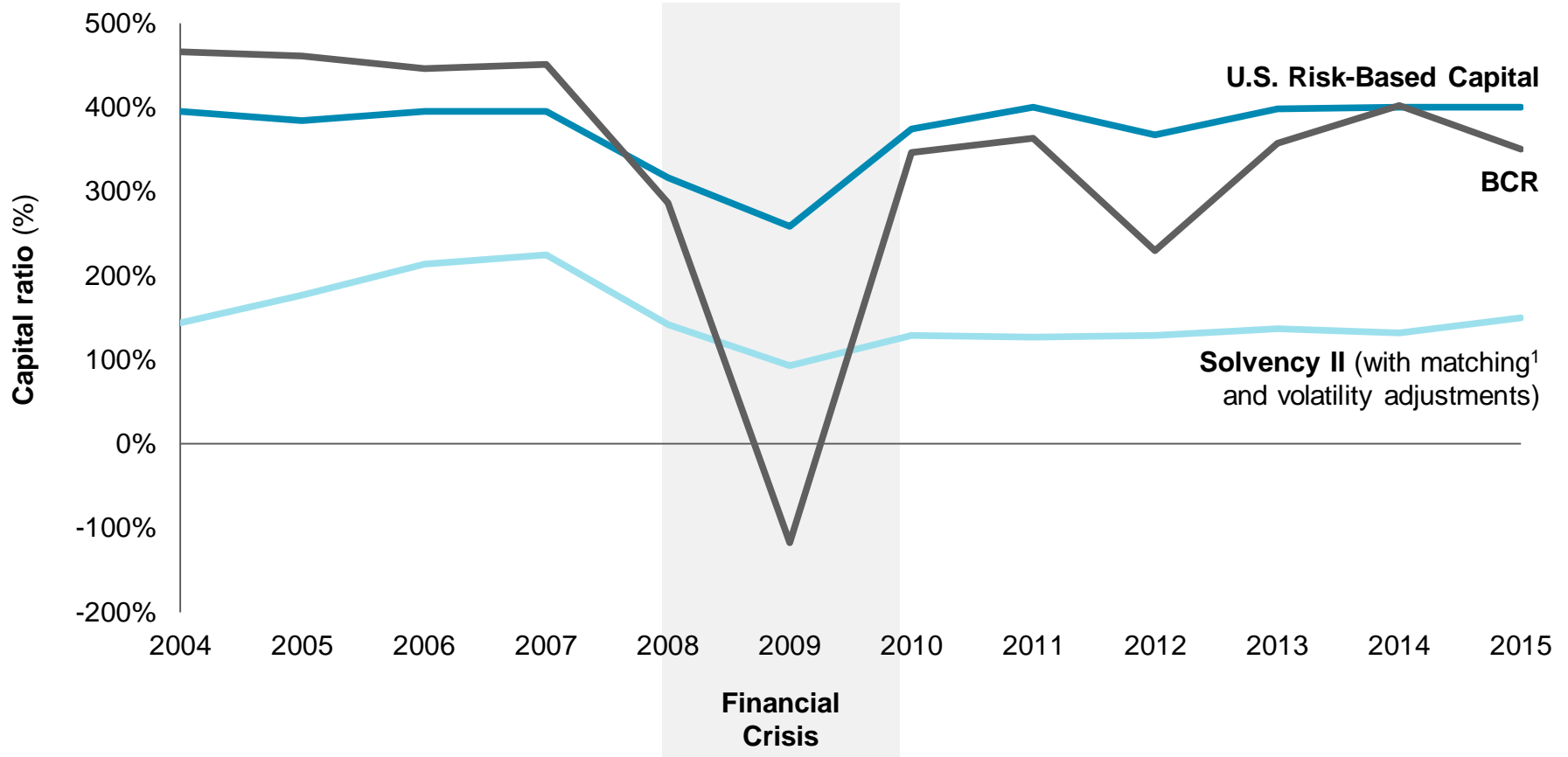
Main Issues at Stake

1. Volatility and Pro-cyclicality of IAIS Market-Adjusted Balance Sheet (BCR and ICS)
2. Use of IAIS's current Non-Traditional/Non-Insurance Activity (NTNI) Definition as a Proxy for Systemic Risk
3. Impact of BCR Volatility and NTNI Definition on the IAIS's Higher Loss Absorbency Proposal

The market-adjusted valuation approach used by BCR is significantly more pro-cyclical than the U.S. Risk-Based Capital and Solvency II frameworks

Capital ratios for illustrative insurer under alternative solvency frameworks

Based on 2004 to 2015 market conditions



Notes: Based on analysis of hypothetical insurers with capital levels under 2015 market conditions set to 400% for U.S. RBC, 350% for the BCR, and 150% for Solvency II. See Appendix for further details on modeling assumptions.

1. Applied to 25% of the portfolio. 2. Based on average impairment rate for long-term investment assets at 10 largest U.S. insurers. Impairments prior to 2008 estimated (no available data).

The elevated pro-cyclicality in the BCR arises from a disconnect between its allocation of credit spread to the liability discount curve and asset valuations

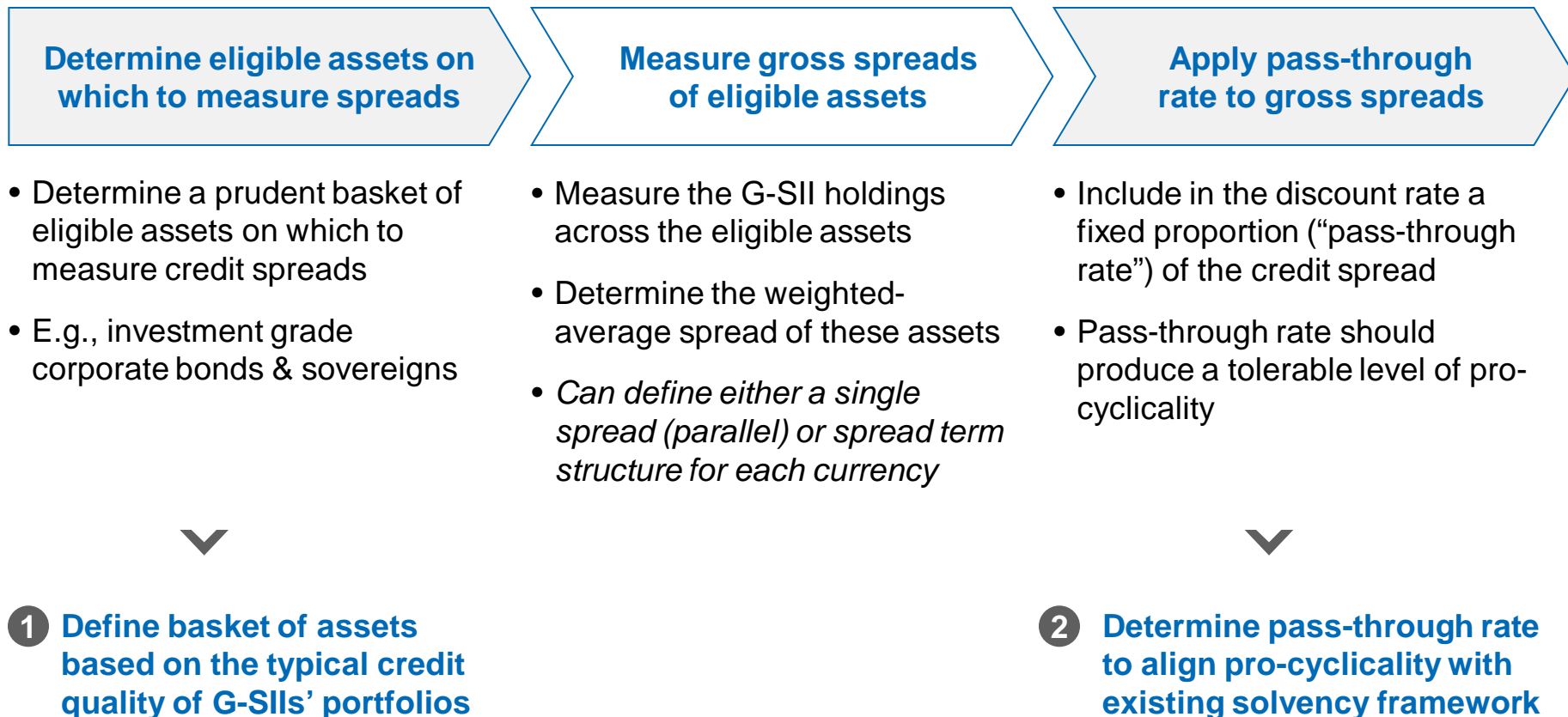
Topic	BCR	Solvency II	U.S. RBC
1 Liability discount curve	<ul style="list-style-type: none"> Market-based discount curves Includes 40% of 10-year investment grade corporate spread 	<ul style="list-style-type: none"> Market-based discount curves Allows for matching & volatility adjustments 	<ul style="list-style-type: none"> Book-value approach Specified discount rates
2 Asset valuation	<ul style="list-style-type: none"> Fair value (financial instruments) IFRS or GAAP (other assets) 	<ul style="list-style-type: none"> Fair value (all assets) 	<ul style="list-style-type: none"> Book value (most assets)
3 Required capital	<ul style="list-style-type: none"> Factor-based approach Exposure metrics include current estimate liabilities and fair value assets 	<ul style="list-style-type: none"> VaR-based capital Standard formula with pre-defined shocks 	<ul style="list-style-type: none"> Factor-based approach with exceptions (VAs) Exposure metrics include book value liabilities and assets

Differences in treatment drive pro-cyclicality

We propose two simple refinements to the existing approach to the credit spread adjustment to reduce the pro-cyclicality in the BCR framework

Process for determining credit spread adjustments

 = Components with proposed refinements



The current definition of NTNI is a poor proxy for systemic risk

IAIS has outlined three principles to identify NTNI Activities

	1	2	3
	Credit guarantee principle	Market & liquidity risk principle	Shadow banking activity principle
Definition	Products that provide credit guarantees to financial products	Products that expose the insurer to substantial market and liquidity risk and require complex risk management	Capital market activities that result in maturity or liquidity transformation, leverage, or imperfect transfer of credit risk
Rationale	<ul style="list-style-type: none"> Vulnerability to systemic risks / shocks to overall economy 	<ul style="list-style-type: none"> These products increase reliance on derivatives and interconnectivity Includes products with performance guarantees 	<ul style="list-style-type: none"> Aims to captures “shadow banking” investment activities

 **Do these principles reflect systemic risk?**

Source: Global Systemically Important Insurers: Policy Measures (18 July 2013).

Impact on Higher Loss Absorbency of BCR and NTNI

- The HLA proposal will be fundamentally flawed unless the issues with the BCR and NTNI are addressed:
 - Seeks to calibrate capital requirements (via 33% uplift) without first addressing issues in the underlying framework
 - Builds off a flawed NTNI definition
 - Bucketing relies on G-SII Scores (45% NTNI)
 - HLA charge could target NTNI
- The proposal should be delayed to resolve these issues and avoid a “once written/always true” path forward
- If not delayed, current proposal should be recognized as flawed and subject to substantial change

Conclusion: It is time to press the “pause” button and fix the flaws

- Appropriately address BCR pro-cyclicality
- Redesign the G-SII assessment methodology to reflect:
 - Absolute (vs relative) levels of risk
 - Residual (vs inherent) systemic risk
- Determine the best mitigation tools for these risks – e.g., capital, stress testing, or other regulatory measures
- Apply these tools to ***all*** companies engaged in those activities deemed to exhibit systemic risk