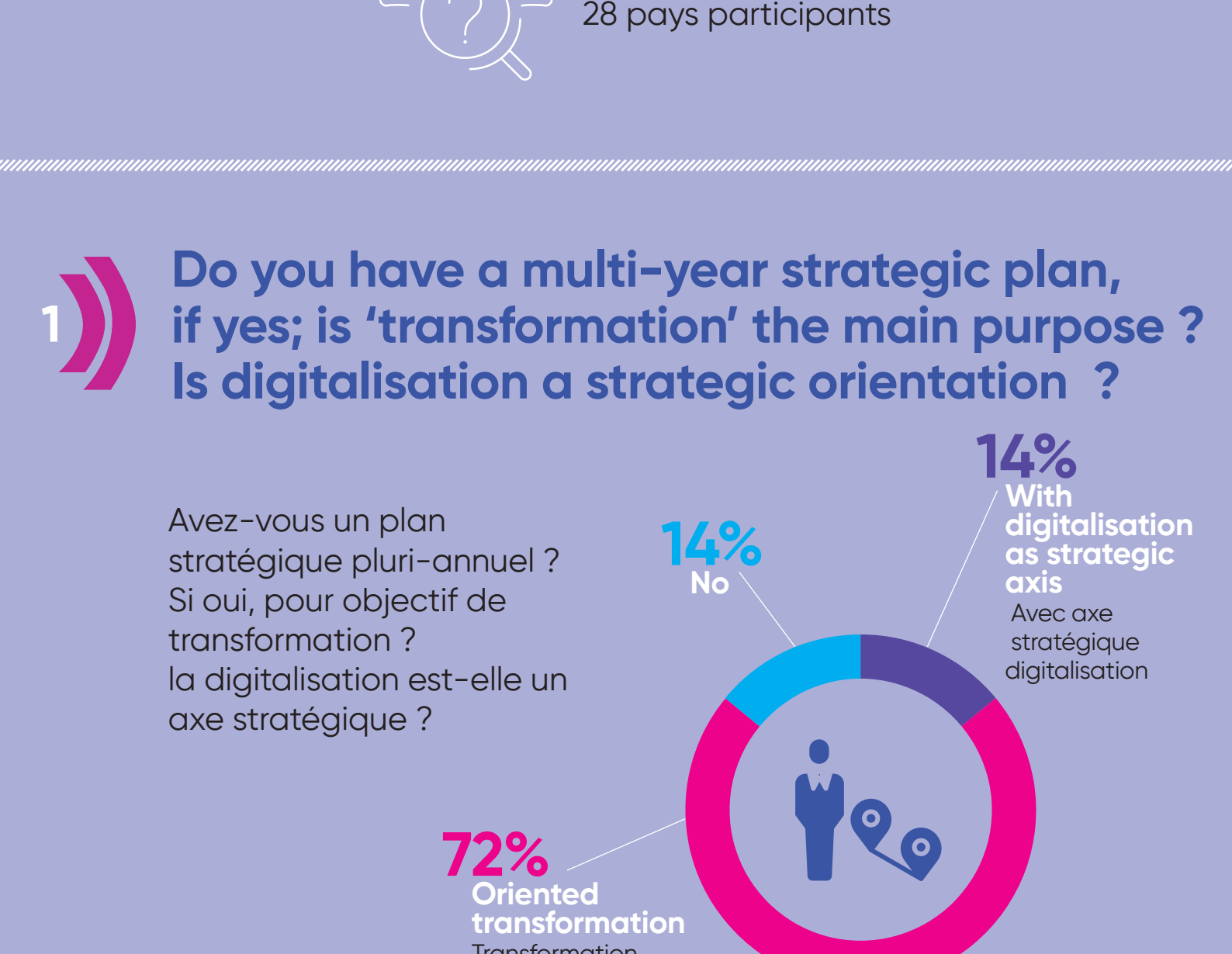
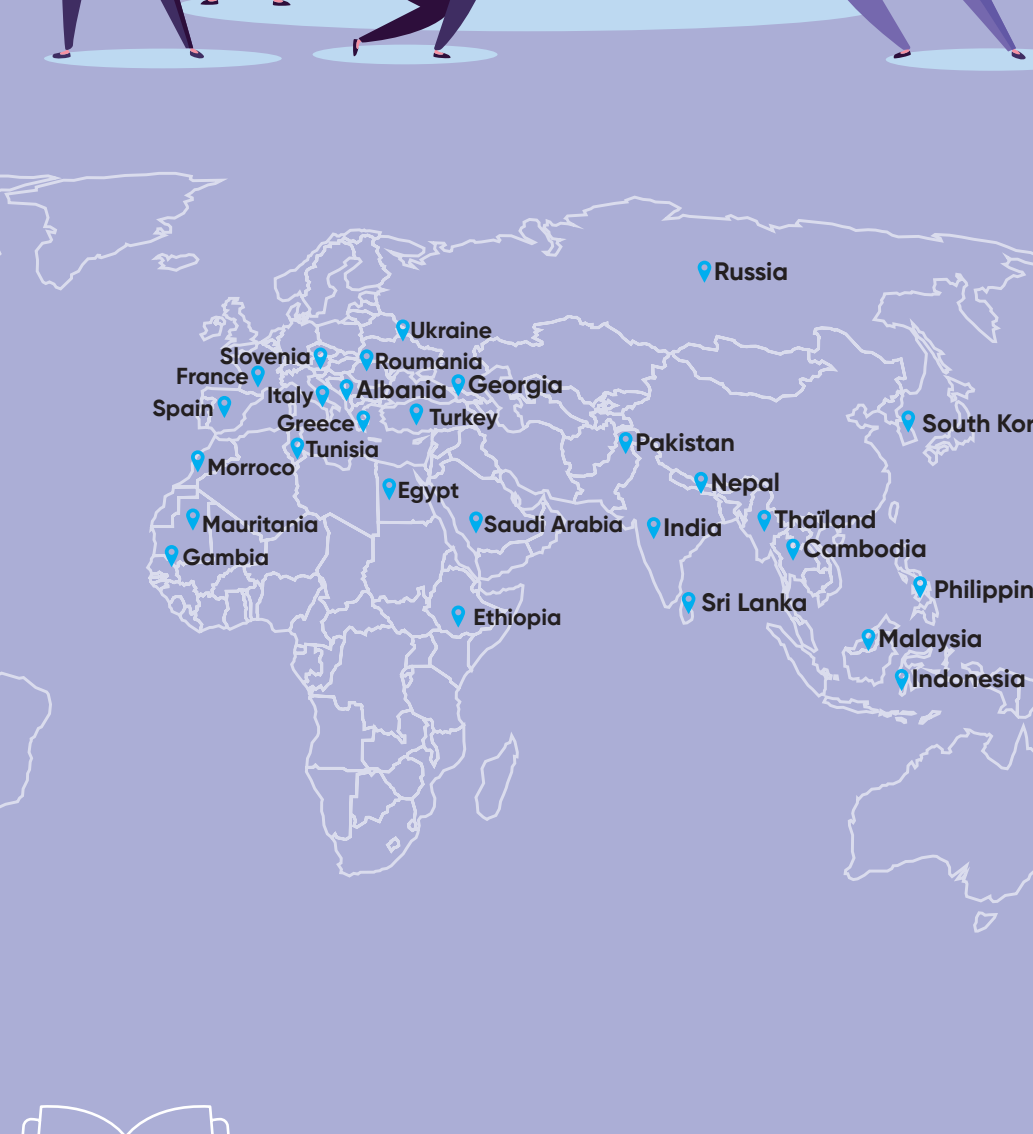


Benchmark 2019

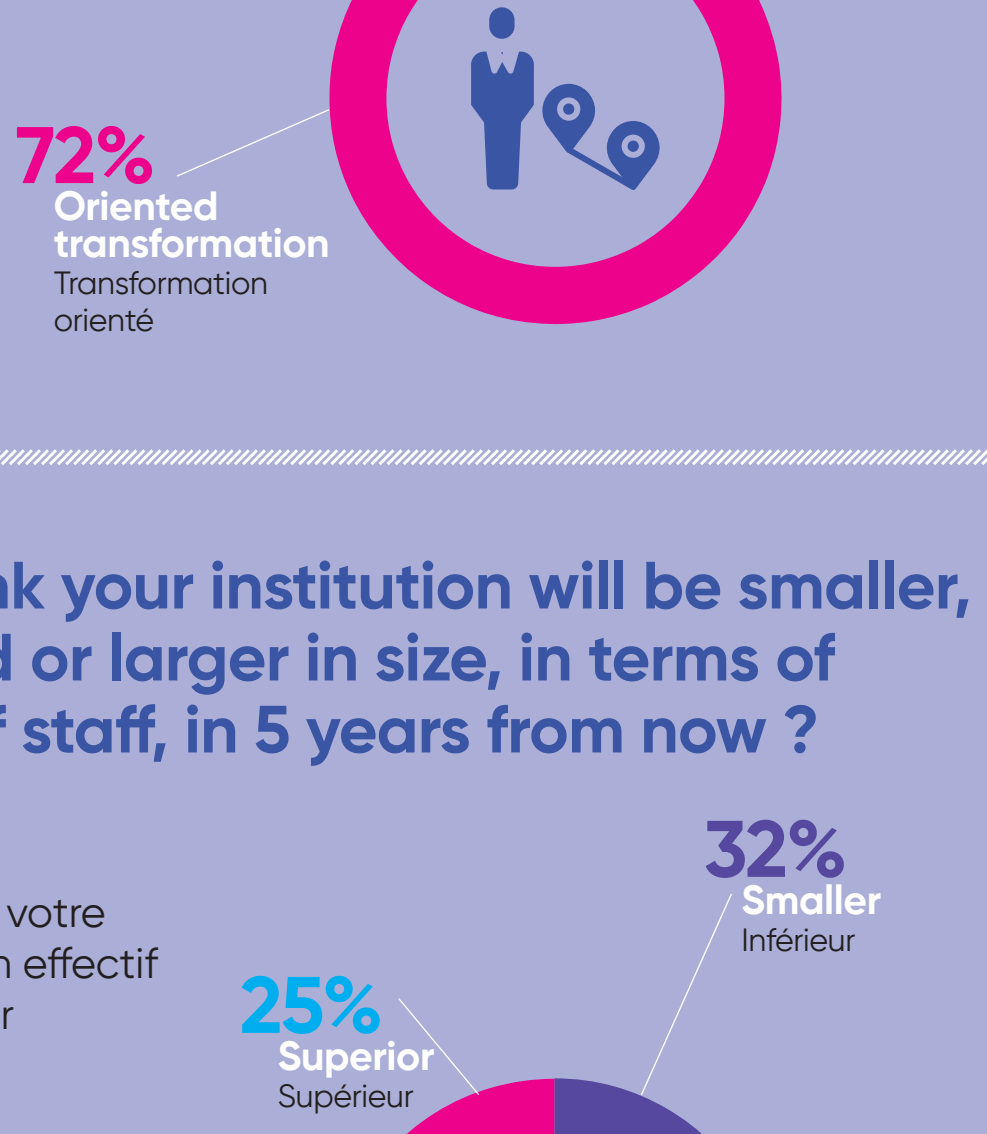
How Corporate Strategy structures Central Banks' adaptation to a changing environment

Comment la Stratégie d'entreprise structure l'adaptation des Banques centrales à un environnement changeant



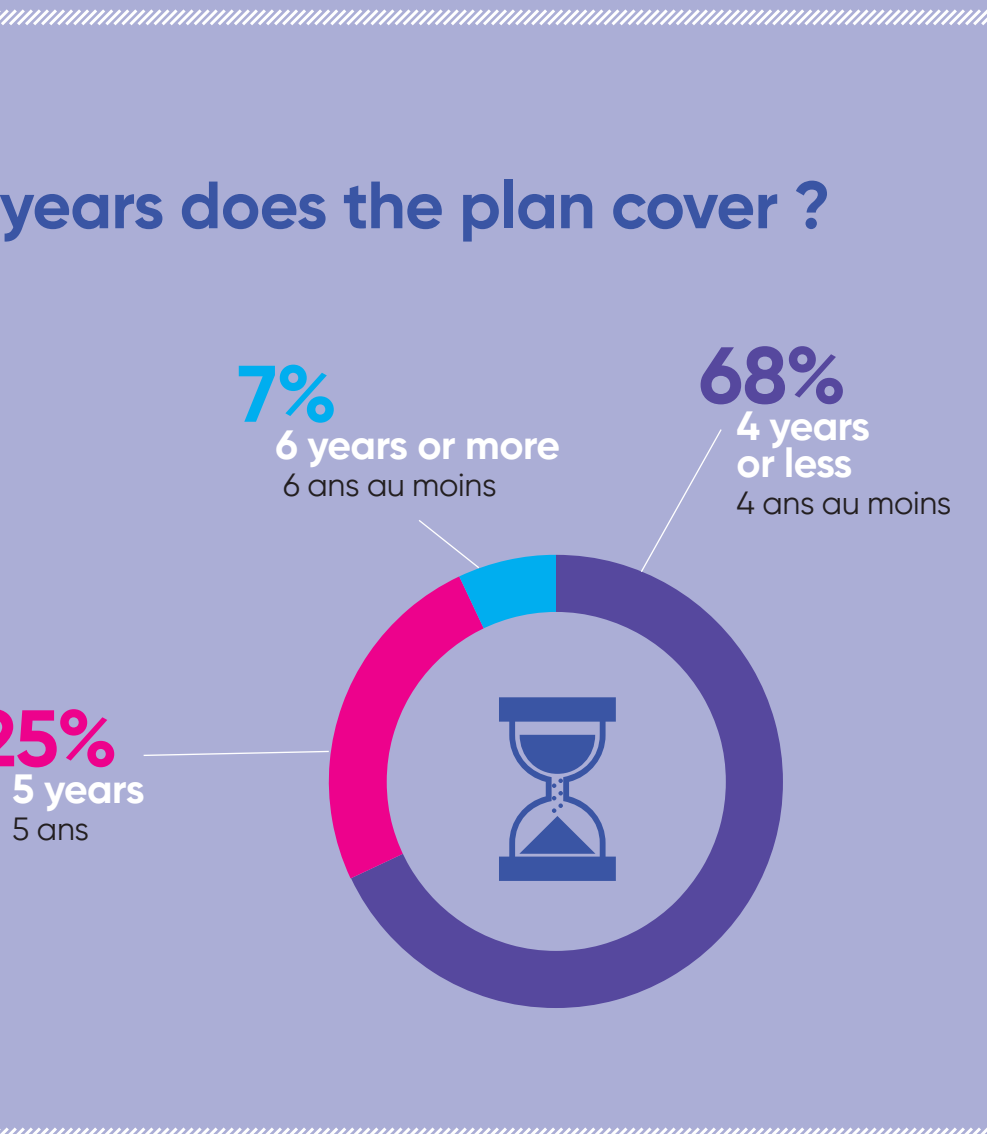
1) Do you have a multi-year strategic plan, if yes; is 'transformation' the main purpose? Is digitalisation a strategic orientation?

Avez-vous un plan stratégique pluri-annuel? Si oui, pour objectif de transformation? la digitalisation est-elle un axe stratégique?



2) Do you think your institution will be smaller, unchanged or larger in size, in terms of numbers of staff, in 5 years from now?

Pensez-vous que votre institution aura un effectif supérieur, inférieur ou inchangé dans 5 ans?



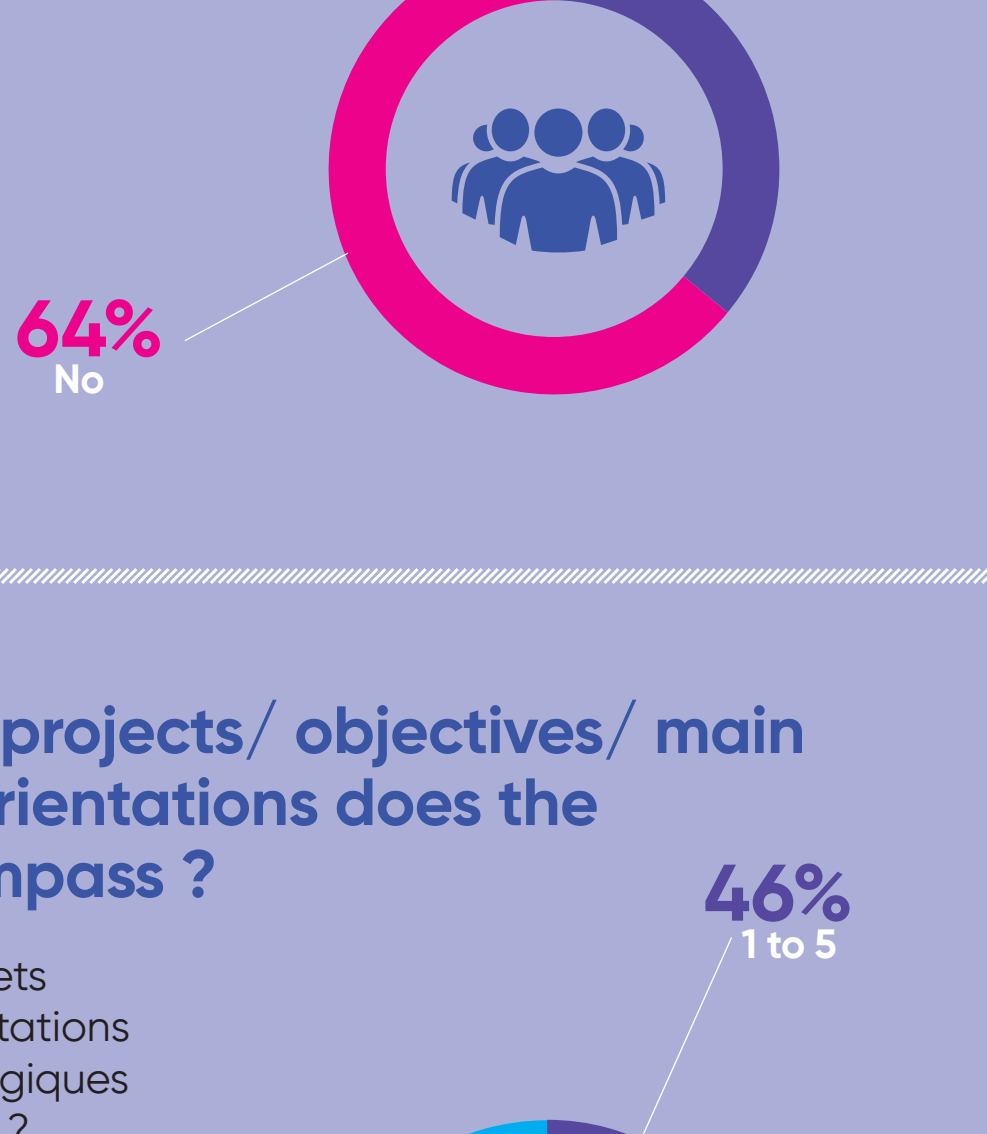
3) How many years does the plan cover?

Durée du plan en années?



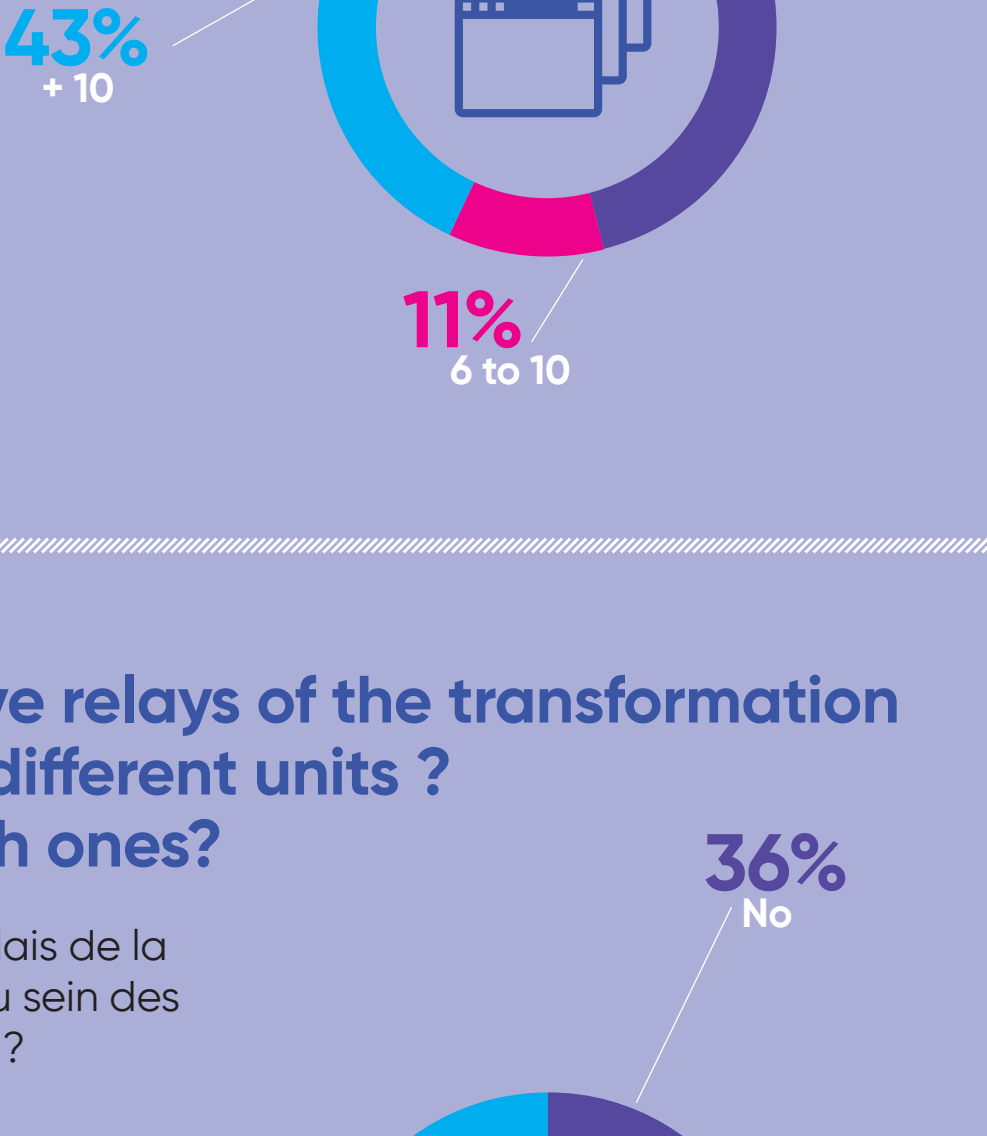
4) Does the plan set quantitative objectives in terms of budget?

Le plan fixe-t-il des objectifs budgétaires quantifiés?



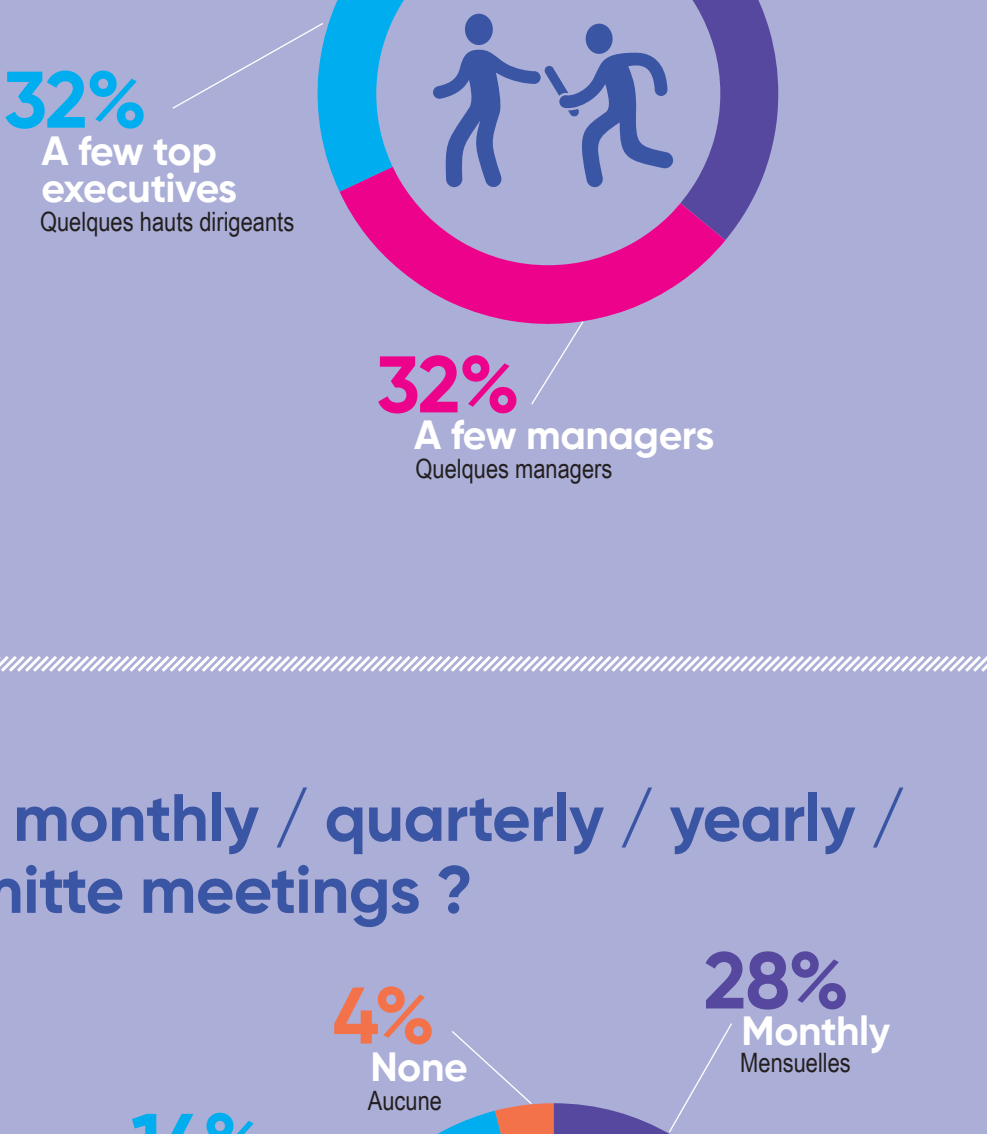
5) Does the plan set quantitative objectives in terms of staff numbers?

Le plan comporte-t-il des objectifs quantifiés en effectifs?



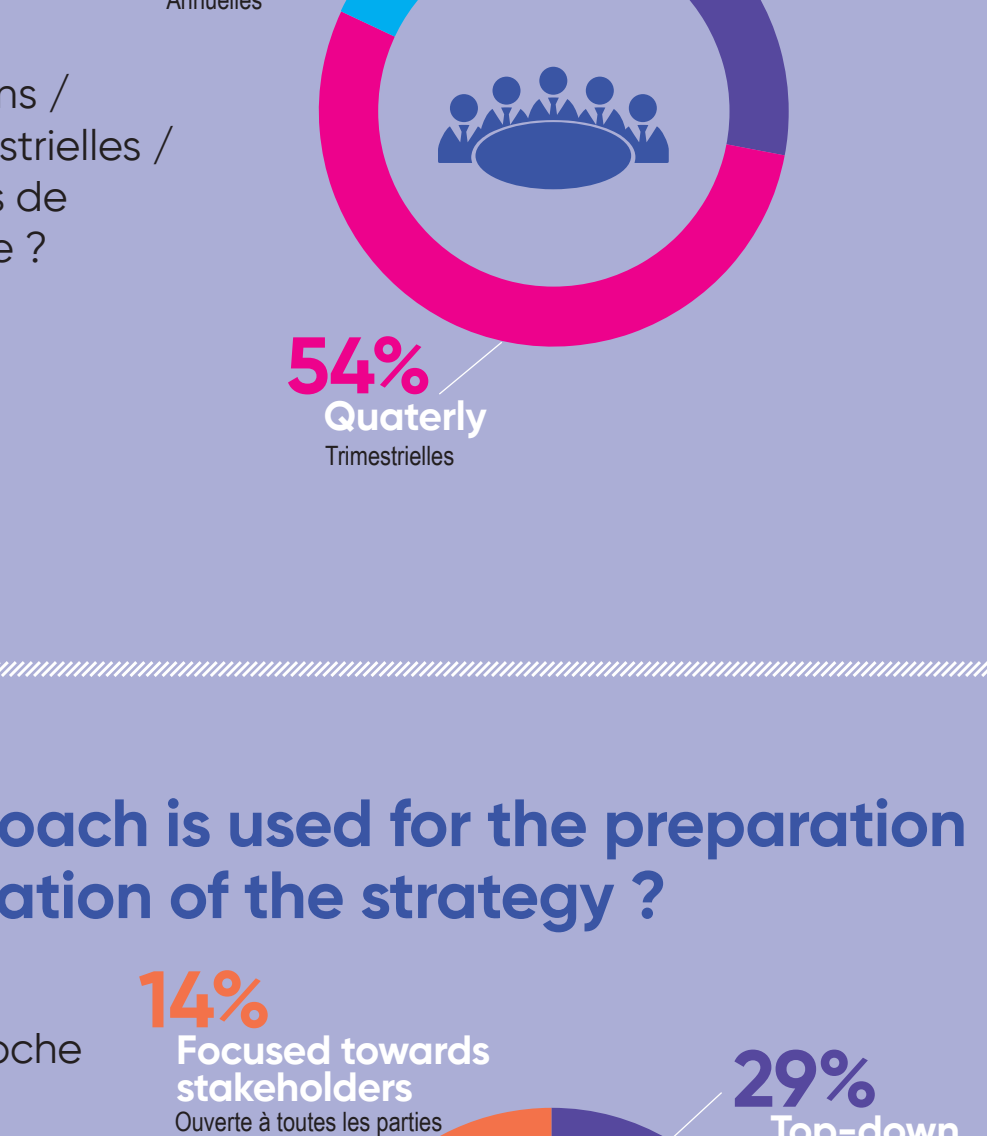
6) How many projects/objectives/main strategic orientations does the plan encompass?

Combien de projets/objectifs/orientations principales stratégiques comporte le plan?



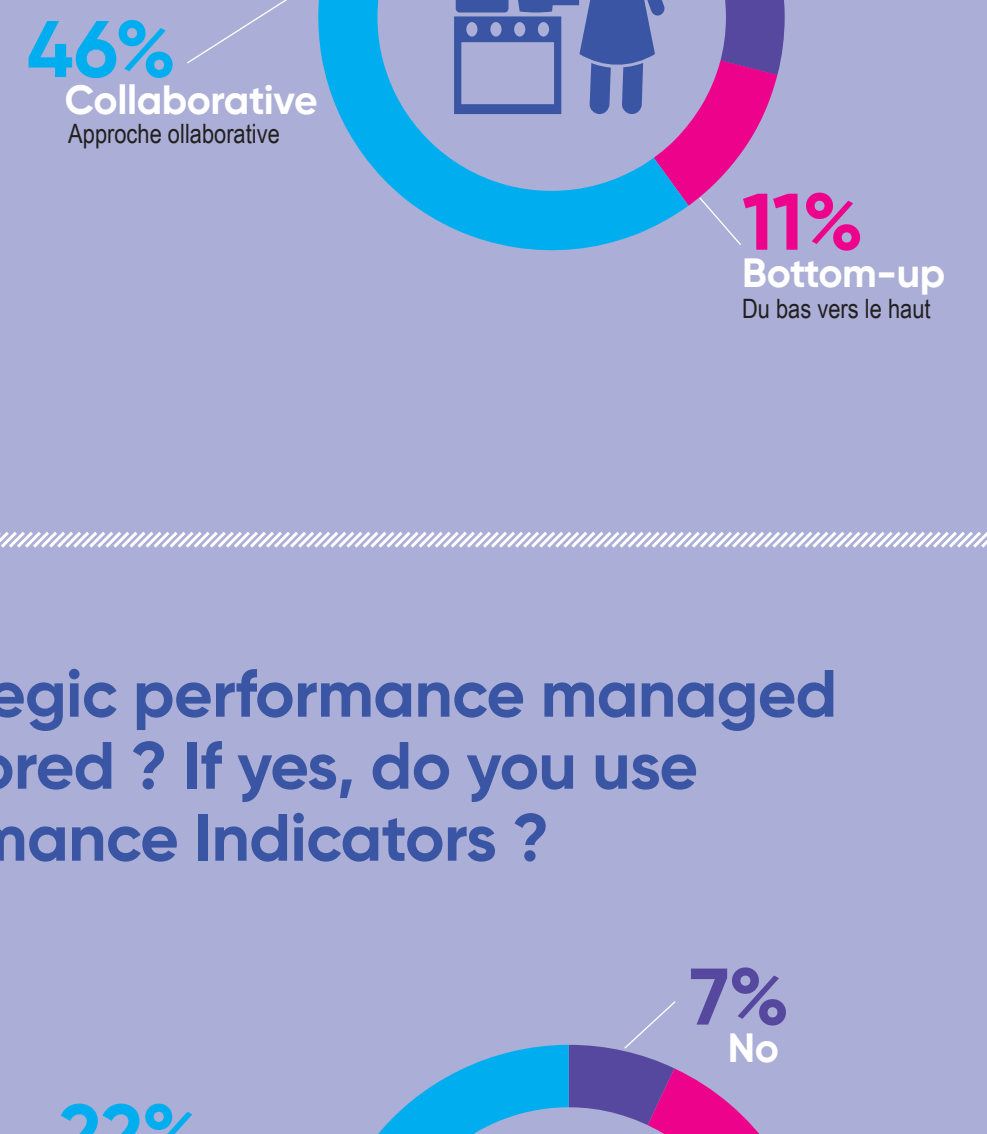
7) Do you have relays of the transformation within the different units? if yes, which ones?

Avez-vous des relais de la transformation au sein des différentes unités? si oui lesquels?



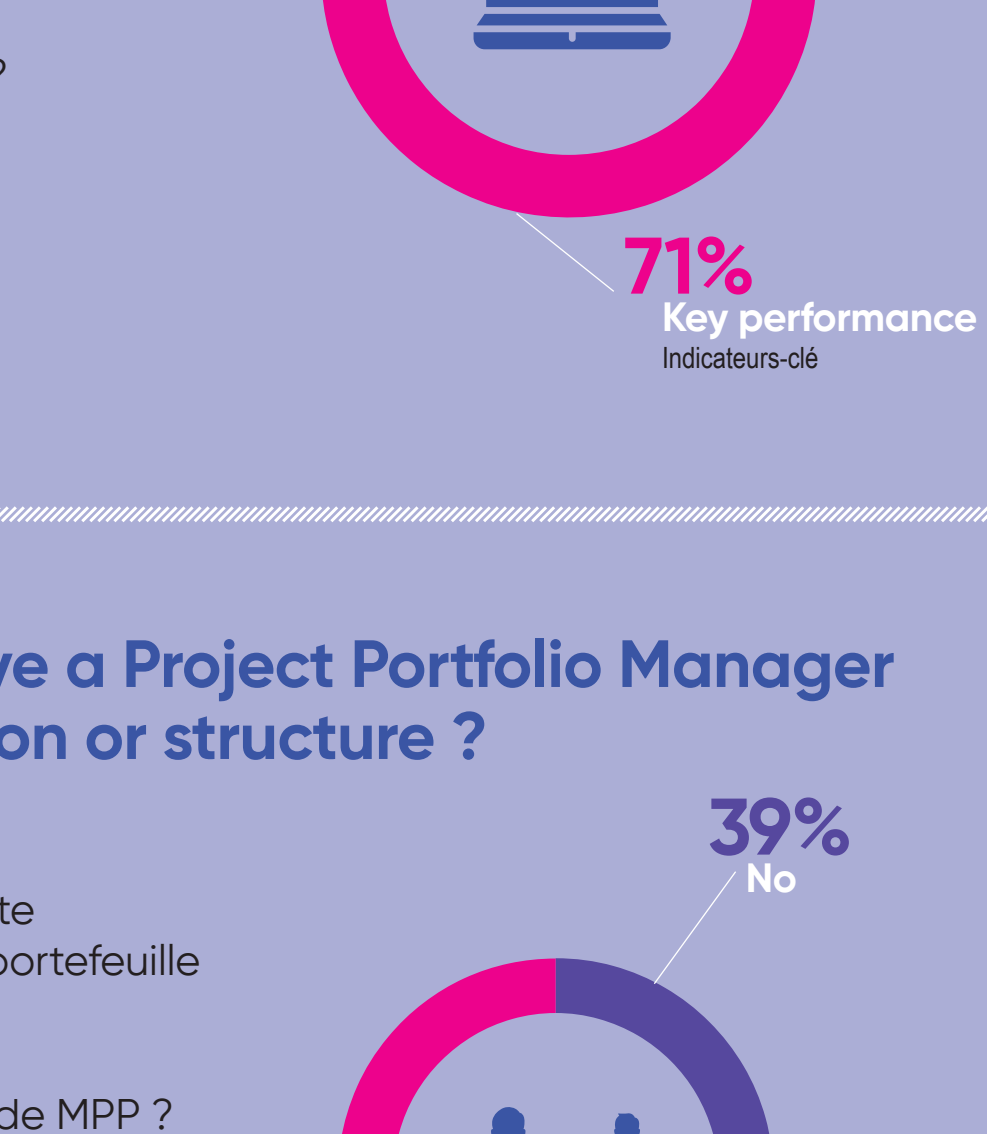
8) Are there monthly/quarterly/yearly or no committee meetings?

Y a-t-il des réunions/mensuelles/trimestrielles/annuelles/ou pas de comité de pilotage?



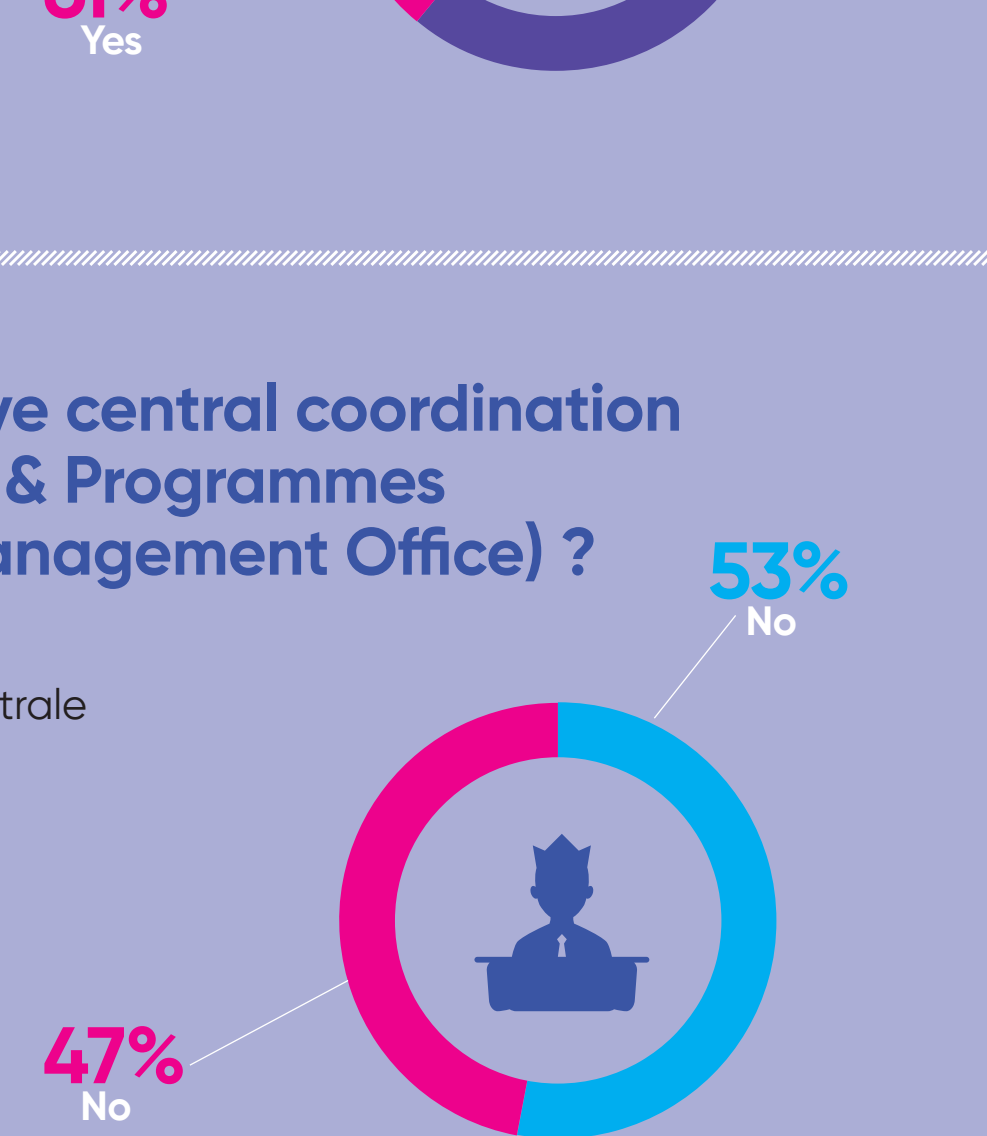
9) What approach is used for the preparation and formulation of the strategy?

Selon quelle approche élaborez-vous et formulez-vous la stratégie?



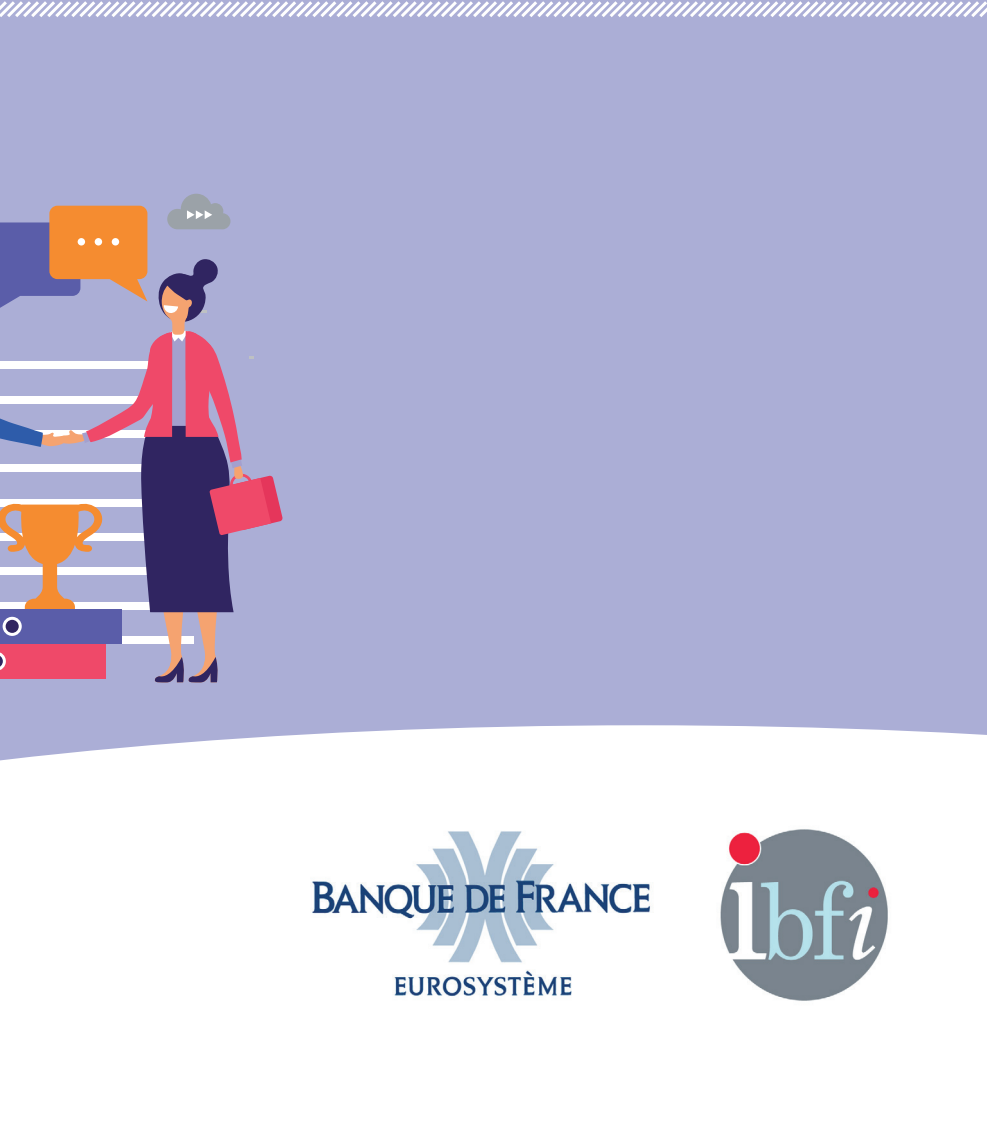
10) Is the strategic performance managed and monitored? If yes, do you use Key Performance Indicators?

La performance de la stratégie est-elle mesurée et gérée? Si oui, avec des indicateurs-clé de performance?



11) Do you have a Project Portfolio Manager role/function or structure?

Existe-t-il un poste de manager de portefeuille projet (MPP) et/ou une fonction ou une structure de MPP?



12) Do you have central coordination of Projects & Programmes (Project Management Office)?

Avez-vous une coordination centrale des Projets et Programmes?

